

# Public Document Pack

Supplementary Information for 29<sup>th</sup> March 2010 North West (Outer) Area Committee

Item 9 Area Delivery Plan - Appendix

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# Agenda Item 9

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions		Partnership lead	Performance Monitoring Progress Against PI Target			
			2010/11			Baseline	Target	Current	
			Resources	Resources					
Enable more people to become involved in sport and culture by providing better quality and wider ranging activities and facilities.	A1	N1 8 Adult participation in sport. N1 Engagement in the Arts.	Support the delivery of local festivals, galas and carnivals	Local gala and festival committees eg Horsforth Sports Day, Otley Carnival, Horsforth Gala, Yeadon Carnival	Well being small grants fund, Horsforth Town Council				
	A2	Use of public libraries.	Support for local libraries and childrens festivals to encourage the enjoyment of words, books and stories	Leeds Library and Information Service	Well being funding				
	A3		Continue to support and participate in the North West Leeds Sports Alliance to help bring together Community Sports, the Schools Sports Partnership, Extended Services, Leisure Centres and local sports clubs	Community Sports, Schools Sports Partnership, Extended Services, WNW Area Management					
	A4		Support the consultation process and delivery of improvements to Aireborough Leisure Centre and Otley Chippendale Pool	Sport and Active Recreation	Free Swimming Funding				
	A5	N19 Use of public libraries	Develop and enhance the childrens section of Guiseley library	Leeds Library and Information Service	Well being funding				
	A6	N19 Use of public libraries	Support the delivery of a number of initiatives in local libraries including promotion of Holt Park and Otley libraries, English for Beginners sessions at Holt Park, creative writing courses and inter-generational sessions to help develop work with young and older people.	Leeds Library and Information Service, Extended Services, Older People Networks, Jobs and Skills, WNW Area Management					
	A7	N1 10 Visits to museums and galleries	Completion of the Horsforth Cup and Ring' restoration project - this project aims to move a gritstone pillar with prehistoric markings from Kirkstall Abbey to its original location in Horsforth. The stone will be displayed next to the millenium stone and will remain part of the museums and galleries archaeology collection.	Leeds Museums and Galleries	Wellbeing funding				
	A8	N1 11 Engagement in the arts	Encourage greater attendance at theatres specifically with the under 26 age group through the promotion of the free ticket scheme for this age group	Arts and Regeneration Service	% of adult population that has engaged in the arts at least 3 times in the last 12 months				
	A9	N1 11 Engagement in the arts	Work with the arts and regeneration service to develop a series of outreach events and performances from city centre arts based organisations eg West Yorkshire Playhouse, Opera North and Northern Ballet	Arts and Regeneration Service, WNW Area Management, Youth Service	% of adult population that has engaged in the arts at least 3 times in the last 12 months				
	A10	N1 11 Engagement in the arts	Explore and consider match funding opportunities that may be available with the Arts Grant Scheme and well being funding	Arts and Regeneration Service, WNW Area Management	% of adult population that has engaged in the arts at least 3 times in the last 12 months				
	A11	N1 11 Engagement in the arts	Use of the new WNW website to develop a cultural map to promote cultural events and opportunities and provide a link to the Breeze, and other appropriate cultural websites	WNW Area Management, Arts and Regeneration Service	Staff resources, Well being funding, Arts Grant Scheme				
	A12	N1 8 Adult participation in sport and active recreation	Assist with and contribute to the community consultation programme for the new PFI funded health and wellbeing centre for Holt Park	Sport and Active Recreation, WNW Area Management	Staff resources				
	A13		Creation of a phased renovation and maintenance plan for the Puritan Chapel in Bramhope	Bramhope & Carlton Parish Council	Bramhope & Carlton Parish Council, Well being funding				

**Outer North West Area Committee - Area Delivery Plan 2008/11**

**Leeds Strategic Plan Theme - Enterprise and Economy**

**Theme leads: West North West Employment, Education and Training Partnership (WNW/EET)**

**Theme Member Champion Cllr Cleasby**

**LSP Strategic Outcomes**

CYP/P Priorities	NEET	Child Poverty	Actions	Actions		Partnership lead	Resources	Performance Monitoring		
				Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	2010/11	Baseline	Target	Current
Facilitate the delivery of major developments in the town centres to enhance the local economy	B1		Deliver improvements via the Town and District Centre Regeneration scheme to Yeadon High Street in accordance with the approved business plan to include safer road and footpath surfacing and improved street furniture to enhance the appearance of the High Street.			WNW Area Management Team	Town and District Centre Regeneration funding, Well being funding, Section 106			
	B2		Complete the repair and relocation of the former Crompton Parkinson clock to the new Netherfield Road car park in Guiseley and create a new stone plinth for the clock to be installed on.			WNW Area Management Team	Town and District Centre Regeneration funding			
N1 5 Overall general satisfaction with local area	B3		Continue to develop initiatives to deliver economic improvements and evaluate the outcomes and successes of the Town and District Centre funded schemes			WNW Area Management Team, Parish & Town Councils	Area Management			
	B4		Complete the redevelopment of the former Horsforth Library into new office accommodation for the WNW Area Management Team and a new, centrally based youth centre for Horsforth			Corporate Property Management, WNW Area Management Team, Youth Service	Town and District Centre, Regeneration funding, Capital Fund, being funding			
	B5		Oversee the refurbishment and redevelopment of Otley Civic Centre via the Civic Centre Programme Board			Asset Management, WNW Area Management	Town and District Centre Regeneration funding			
	B6		Continue to support the work of the Outer North West Business and Employment Area Committee sub group. in developing a work programme and in establishing effective links with businesses in the area			WNW Area Management	Area Management			
	B7		Develop an approach to town centre development to help sustain the improvements made in the town centres including the production of a town centre promotional leaflet for Yeadon High Street			WNW Area Management	Area Management Well being funding			
	B8		Progress with regeneration proposals for the Leeds-Bradford corridor including adoption of a Strategic Framework for 2010 incorporating a 5 year plan.			Environment & Neighbourhoods, Leeds Bradford Corridor Board	City Development, Local Plans West Team			

**Outer North West Area Committee - Area Delivery Plan 2008/11**

**Leeds Strategic Plan Theme - Learning**

**Theme leads: Children Leeds West Partnership/Children Leeds North West Partnership**

**Theme Member Champion** Cllr Bale

**LSP Strategic Outcomes**

P1

**CYPP Priorities**

Early Learning Outcomes in Deprived Areas

NEET

**Actions**

<b>Local Improvement Priorities</b>	<b>Ref No.</b>	<b>Performance Indicator - how we will measure success</b>	<b>Actions</b>	<b>2010/11</b>	<b>Partnership lead</b>	<b>Resources</b>	<b>Performance Monitoring Progress Against PI Target</b>
					<b>Baseline</b>		
Develop Extended Services using sites across the city to improve support to children, families and communities	C1		Further develop Extended Services provision locally to ensure all partners are fully engaged in school and children centre cluster arrangements including the strengthening of local steering groups and new governance arrangements, the audit and coordination of services available in a school/children centre setting and workshops to identify local priorities.		Childrens Services, Extended Services		
Improve participation and early learning outcomes for all children	C2	NI 1152 working age people on out of work benefits	Continue to support the work of local Childrens Centres.		Extended Services		
Increase the proportion of vulnerable groups engaged in education, training or employment	C3		Improve the engagement and involvement of children, young people and families in the design and delivery of our service improvements		Childrens Services		
	C4	NI 1117 16-18 year olds who are not in education, training or employment (NEET)	Develop links with local businesses via the Business and Employment sub group, to connect them to relevant agencies in order to provide a range of activities that will help to motivate and engage NEET groups		WNW Area Management	8.9% reduction to 2008/09 16-18 year olds who are not in education, training or employment (NEET)	reduction to 7.8%
	C5		Develop improved working between the North West Safeguarding Board and the Corporate Parent role of elected members to improve outcomes for looked after children		Childrens Services		
	C6		Support the work of Youth and Extended Services in the development of local Youth Councils for each of the cluster areas.		Extended Services, Youth Service		
	C7	NI 1117 16-18 year olds who are not in education, training or employment (NEET)	Look to develop and organise Sports Coach Education courses for young people to help them to progress and achieve within their chosen sport.		Sports Development		
	C8		Deliver job seeker support sessions to include CV writing and internet support		Library Service, Jobs and Skills	Next Step	
	C9		Deliver English for Beginner sessions at Holt Park Library and develop a volunteer scheme to keep up with the demand		Library Service		

**Outer North West Area Committee - Area Delivery Plan 2008/11**

**Leeds Strategic Plan Theme - Transport**

**Theme Leads: City Development Directorate**

**LSP Strategic Outcomes**

P1 Increased accessibility and connectivity through investment in high quality, integrated transport influencing others and changing behaviours

**CYPP Priorities**

Places to go, things to do

**Actions**

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions	Partnership lead	Resources	Performance Monitoring	
						Baseline	Target
Improve the quality, use and accessibility of public transport services in Leeds.	D1	NI 177 Local bus passenger journeys originating in the authority area. NI 175 access to services and facilities by public transport, walking and cycling	Support and assist with consultation and communications between Metro and local bus and rail service providers in order to increase use of and access to, public transport	WNW Area Management, Metro			
	D2		Oversee the delivery of actions from the Local Accessibility Action Plan through the Business and Transport sub group	Metro, WNW Area Management, City Development			
	D3	NI 175 access to services and facilities by public transport, walking and cycling	Develop designs for and implement, a network of core cycling routes that will improve conditions for cyclists and encourage cycling as a way of getting around	City Development, Highways Services			
Improve the condition of the streets and transport infrastructure by carrying out a major programme of maintenance and improvements.	D4	NI 169 (Non-principal classified roads where maintenance should be considered). NI 15 Overall/general satisfaction with local area	Deliver Town and District Centre improvements for Yeadon High Street to help enhance the travel arrangements for local people	WNW Area Management, Highways Services			
				Town and District Centre regeneration funding			
Improve road safety for all our users, especially motor cyclists, pedal cyclists and pedestrians.	D5	NI 47 (people killed or seriously injured in road traffic accidents),	Support the neighbourhood policing team and community groups wanting to tackle speeding on local roads, through the regular use of the Speed Indicator Devices to help reduce the number of incidents on local roads	WNW Area Management, West Yorkshire Police	Wellbeing funding		
Deliver and facilitate a range of transport proposals for an enhanced transport system, including cycling and walking.	D6	NI 167 Congestion- average journey time per mile during the morning peak	Support the development of the New Generation Transport scheme and the proposed extension to Holt Park District Centre to including the submission of the planning application and the Public Inquiry.	City Development, Metro	Regional funding allocation		
	D7						
	D8		Oversee the progress of the delivery of the Quality Bus Initiative capital works programme for the A65, through the Business and Transport sub group	City Development, Highways	Department of Transport		
			Support the establishment of an agreed policy for road safety in the villages of Bramhope and Carlton based on the report commissioned by the Parish Council	Bramhope and Carlton Parish Council, Highways, West Yorkshire Police, Area Committee			

## Cllr Anderson

**LSP Strategic Outcomes**

Reduced ecological footprint through leading the response, influencing, mitigating and adapting to environmental and climate change.  
Cleaner, greener and more attractive city through effective environmental management and changed behaviours

**CYPP Priorities****Actions**

Local Improvement Priorities	Ref No.	Performance Indicator - now we will measure success	Actions	2010/11	Partnership lead	Resources	Performance Monitoring Progress Against PI		
							Baseline	Target	Current
Increase the amount of waste reused and recycled and reduce the amount of waste going to landfill.	E1	NI 192 % Household Waste sent for re-use, recycling & composting	Continue with the roll out of brown compost bins to eligible properties, to help with the reduction of garden waste that goes to landfill	StreetScene	Core		30.26%	33.94%	
Undertake actions to improve our resilience to current and future climate change.	E2	NI 188 (adapting to climate change)	Investigate a Carbon Reduction Grant Scheme in order to encourage and assist a variety of tree planting projects, and help reduce CO2 emissions	WNW Area Management	Well being funding	Level 1	Level 2		
Address neighbourhood problem sites; improve cleanliness and access to and quality of green spaces.	E3	NI 195 Improved street and environmental cleanliness.	Enforcement via high visibility Environmental Action Days of hotspot areas for flytipping, A - Boards, litter, leaf clearing, illegal parking etc in targetted areas and action taken against offenders	EAT, WNW Homes StreetScene	Well being funding	9%	88%		
<b>Partners</b>	E4		Provide skips to community groups for environmental and clean up projects	WNW Area Management	Well Being fund	9%	8%		
	E5		Continuation of the environmental CAST teams in the outer wards to help improve the quality of local greenspace	WNW Area Management, EAT		9%	8%		
Undertake actions to improve our resilience to current and future climate change.	E6	NI 188 (adapting to climate change)	Deliver the Energy Saving project for local schools to help increase awareness of social responsibilities and energy efficiencies	Groundwork, Education Leeds, WNW Area Management	Well being fund & contributions from local schools	Level 1	Level 2		
	E7		Provide support to local environment and 'In Bloom' groups to help enhance local areas and reduce litter hotspots	WNW Area Management, Parks & Countryside, In Bloom Groups	Well being fund				
	E8		Continue to support the development of Neighbourhood Improvement Plans (NIP's) for Weston Estate in Olley, the Holtdales and Horstorth. Identify priority issues for each area and implement a co-ordinated service delivery approach for problem areas	WNW Area Management, WNW Homes, StreetScene, Partner agencies	Partner agencies				
	E9		Continue to support and co-ordinate the Operation Champion initiative and crime and grime action days	WNW Area Management, Safer Leeds, WNW Homes , Partner agencies	Partner agencies				
	E10		Continue to support the work of the Streetscene and Environment sub group to oversee the work of the Environmental Action Team, Streetscene Services, Parks and Countryside and WNW Homes. Develop appropriate reporting procedures for the Area Committee with the aim of improving the delivery of services across the area	WNW Area Management, EAT, Streetscene Services	Core				
	E11		Provide new and replacement litter bins to areas in need of them	Streetscene Services, WNW Area Management	Well being fund				
	E12		Coordinate walkabouts for ward members with appropriate officers to highlight areas of concern	Streetscene Services, WNW Area Management, WNW Homes					
	E13		Explore initiatives to help reduce energy costs	City Development - Climate Change Officer, Fuelsavers, WNW Area Management	Well being funding				

E14		Support the provision of an additional site-based gardener for Guiseley & Rawdon and additional staff resources for the general upkeep of Wharfedale Park and Yeadon Tarnfield park during the spring and summer months	Parks & Countryside	Well being funding
E15		Support the provision of a new, well drained path, capable of being used all year round in Breary March nature reserve and adapt the existing footbridge to make it suitable for wheelchair and pushchair use	Parks and Countryside	Well being funding
E16		Provide additional enforcement action in relation to dog fouling in and around Otley to include Otley Chevin. Officers will patrol problem areas and issue fixed penalty notices for dog fouling and littering that is witnessed.	Environmental Action Team	Well being funding
E17		Examine the options available to create a North West Leeds Country Park and Green Gateway linking key parks and greenspaces	Parks and Countryside, WNW Area Management	Well being
E18		Continue to work with Holt Park Tenant and Resident Association in conjunction with Groundwork to deliver the Holt Park Masterplan	WNW Homes, Groundwork	Area Panel Funding
E19		Develop a plan and costings for the extension of the Parish Council cemetery on Moor Road, Bramhope	Bramhope & Carlton Parish Council	B&C Parish Council, Well-being funding

## Leeds Strategic Plan Theme - Health and Wellbeing

Theme leads: WNW Health & Wellbeing Partnership		Cllr Latty	
LSP Strategic Outcomes			
P1 Reduced health inequalities through the promotion of healthy life choices and improved access to services			
P2 Improved quality of life through maximising the potential of vulnerable people by promoting independence, dignity and respect			
P3 Enhanced safety and support for vulnerable people through preventative and protective action to minimise risks and wellbeing			
CYPP Priorities			
Child Poverty		Teenage conception	
Places to go, things to do		Reducing need for Children in Care	
Actions			
Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions
Reduce rate of increase in obesity and raise physical activity for all.	F1	N1 57 Children & Young People's participation in high-quality PE and sport. N1 8 Increase participation in physical activity by 1%	Delivery of holiday sports and outdoor activity programmes at the Sailing and Activity Centre. The project will target young people who have been identified as doing less than 2-3 hours or less per week of sport and physical activity. Investigate and support, in partnership with local community and residents groups, opportunities for creating improved and new play areas.
	F2		
	F3		Lets get Cooking programme for children and weight management services delivered in leisure centres and the promotion of both
	F4		Promote the NHS Healthcheck programme for over 40's and referrals into healthy lifestyle initiatives and ensure local GPs have information to signpost the over 40's to locally delivered healthy lifestyle initiatives.
	F5		Support the work of the West North West Health Improvement Manager to reduce health inequalities in Outer North West
	F6	Number of children looked after (expressed as a rate per 10,000)	Improve the timing of assessments for children and young people who are in need, at risk or looked after to ensure swift and easy referral to appropriate services by ensuring all partners understand the new guidance relating to levels of need and service response, to make sure there is a quick response to children, young people and families.
	F7		Increase the use of the common assessment framework to ensure the needs of children and young people are met earlier and therefore reduce the number of inappropriate referrals to social care
	F8		Establish successful integrated working practices, including the implementation of the Common Assessment framework, increasing the number of lead professionals and improving information sharing
Improve the assessment and care management of children, families and	F9		Establish a multi-agency Intervention Panel to coordinate intervention for those most at risk of family breakdown and exclusion
	F10	NI 139 The extent to which older people receive the support they need to live independently at home	Explore ways, in partnership with the NHS Leeds and Adult Social Care, of being able to support local Older People's Networks in commissioning and service delivery.
F11			Support the work of the Health and Well Being Sub Group to oversee the delivery and planning of services to vulnerable and older people in the area

Increase the number of vulnerable people helped to live at home	F12	NI 141 No. of vulnerable people achieving independent living. NI 136 People supported to live independently through social services (all ages)	Establish Energy Champions in Outer North West to identify and refer vulnerable patients for energy grants. Raise awareness of fuel poverty and energy saving grants within deprived areas. Targeted winter wellbeing activity in deprived neighbourhoods.
	F13		Support the consultation process and development of Lifetime Neighbourhoods for Leeds including the development of new, high quality affordable homes with extra care options for older people in Yeadon and Holt Park.
	F14		Support the development of the new Health and Wellbeing Centre for Holt Park

**Theme leads:**Strategic Landlord, WNW Homes, West North West Employment, Education and Training Partnership (WNWET), Divisional Community Safety Partnership  
**Theme member champions**  
 Cllr Townsley
**LSP Strategic Outcomes**

- P1 Improved quality of life through mixed neighbourhoods offering good housing options and better access to services and activities
- P2 Reduced crime and fear of crime through prevention, detection, offender management and changed behaviours
- P3 Increased economic activity through targeted support to reduce worklessness and poverty

**CYPP Priorities**

## Early Learning Outcomes in deprived Teenage conception

NEET

Child Poverty

Places to go, things to do

Reducing the need for children to be in care

**Actions**

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions	Performance Monitoring	
				Baseline	Target
Reduce the number of people who are not able to adequately heat their homes	G1	NI 187 Tackling fuel poverty - people receiving income based benefits living in homes with a low energy efficiency rating	All over 65's informed of the citywide Health Through Warmth scheme when invited for their flu vaccination to help reduce numbers of people who are in fuel poverty	NHS Leeds	1) 7.9% (2007/08) 2) 34.59% (2007/08) (SAP>=65)
	G2		Liaison with FuelSavers to develop an awareness campaign to help identify potential funding opportunities for eligible residents	WNW Area Management, FuelSavers	
Reduce crime and fear of crime	G3	NI 16 Serious acquisitive crime rate. NI 20 Assaults with injury crime rate.	Support neighbourhood Community Safety through the use of existing and additional funded Police Community Support Officers (PCSO's)	WNW Area Management, West Yorkshire Police	
	G4		Support CASAC in delivering a package of target hardening across the area	CASAC, WNW Area Management	
	G5		Support the Neighbourhood Policing Team in initiatives to help tackle alcohol related crime in the town centres	West Yorkshire Police, WNW Area management	
	G6		Support the operational costs of CCTV camera systems in Horsforth, Otley and Yeadon	Leedswatch WNW, Area Management	
	G7		Support the thematic sub groups of the Divisional Safety Partnership that address acquisitive crime, vehicle and burglary crime and links to DIP & DOMU (offender management unit). Identify 'hotspots' and focused action and campaign days.	West Yorkshire Police	NI 1625.8 rate per 1000 population reduction on baseline NI20 7.5 rate per 1000 population 6% reduction on baseline
	G8		Support the Neighbourhood Policing Team in reducing car crime across the North West areas.	West Yorkshire Police, Area Management	NI 1627.0 (rate per 1000 population) NI20 8.0 (rate per 1000 population)
	G9		Support the Neighbourhood Policing Team and partners in reducing crime through the use of practical crime prevention tools provided to members of the public including property marking kits, purse chains and door chimes.	Area Management, West Yorkshire Police	
	G10	Reduce serious acquisitive crime across the North West Division, supporting initiatives which tackle acquisitive crime and support victims	Support the Neighbourhood Policing Team in initiatives to tackle alcohol related crime in town centres through test purchasing of off-licences and education packages aimed at anti-social young people.	WNW Area Management, West Yorkshire Police	Reduce the level of serious acquisitive crime to 8,026
	G11		Support the Neighbourhood Policing Team in delivering regular Partners and Community together (PACT) meetings to the communities in Outer North West Leeds.	WNW Area Management, West Yorkshire Police	Increase the proportion of residents who agree that the Police and Council are dealing with the anti-social behaviour and crime issues that matter in that area. (Target 45.8%)

G12	Support the use of off-road bikes to tackle anti-social behaviour through proactive and reactive patrols targeted at greenspace and open land including joint initiatives with the Leeds City Councils' park rangers.	West Yorkshire Police, Parks and Countryside, WNW Area Management	
G13	Continue to co-ordinate the work of the multi-agency tasking team (MAT) to promote partnership working to tackle crime and anti-social behaviour		
G14	Continue to work with partners to reduce level of drug related issues in the Boardwalk area of weston estate, Otley	WNW Homes, West Yorkshire Police, Leeds Community Safety	
G15	Continue to support the 'Dream Scene' sessions with the newly formed young peoples group in Otley to help improve communication with young people and reduce anti-social behaviour	WNW Homes, Tenancy Enforcement Team, Anti-Social Behavior Unit	
G16	Review the Cumulative Impact Policy for Horsforth	Entertainment Licensing Section, WNW Area Management	
G17	Continue to support and oversee the effective working of the Designated Public Places Orders for Horsforth, Guiseley, Yeadon and Otley	West Yorkshire Police, WNW Area management Well being fund	

## Theme leads: Area Management Team

LSP Strategic Outcomes						
CYP Priorities		More inclusive, varied and vibrant neighbourhoods through empowering people to contribute to decision making and delivering local services				
Early Learning Outcomes in deprived areas		Teenage conception				
NEET		Reducing the need for children to be in care				
Outcomes for looked after children		Places to go, things to do				
Actions						
Local Improvement Priorities		Ref No.	Performance Indicator - how we will measure success	Actions	2010/11	Performance Monitoring
						Progress Against PI Target
					Baseline	Target
					Current	Current
H1		N1 6	Participation in regular volunteering, - NI 110 Young people's participation in positive activities.	Support the provision of a mobile youth facility to improve access to youth services for a greater number of young people	Youth Service WNW Area Management Services, Extended Management	Well being
H2		N1 4	Percentage of people who feel they can influence decisions in their locality.	Continue to provide support and advice to help with the development of community facilities across the area	WNW Area Management, Faith and voluntary sector	Well being
H3				Continue to support and develop existing community forums in Guiseley & Rawdon and Yeadon.	WNW Area Management	
H4				Continue to provide opportunities for consultation with local communities, through the Area Committee on major developments that have an impact across the area	WNW Area Management City Development	
H5				Continue to support the development of the Horsforth Neighbourhood Design Statement by providing support to the Steering Group and assist new communities in developing Neighbourhood Design Statements	WNW Area Management City Development	Well being
H6				Review the boundaries of conservation areas in Rawdon, Bramhope, Yeadon and Horsforth	City Development WNW Area Management	Well being
H7				Continue to maintain links and create a mechanism for consultation with Parish and Town Councils	WNW Area Management Parish and Town Councils	
H8		N1 7	Environment for a thriving third sector.	Commission a £10K small grant fund for local voluntary and community groups	WNW Area Management	
H9				Develop a mechanism for consultation and communication on local issues with the wider voluntary and community sector through the use of the WNW website, the WNW Citizens Panel, focus groups, surveys and printed communications	WNW Area Management	
H10				Continue to support local youth organisations in the delivery and expansion of their services	WNW Area management	
H11				Implement the Community Centre pricing policy from April 2010 for all directly managed community centres within the Area Committees portfolio	WNW Area Management	
H12				Deliver one 'thank you' event for local volunteers in Outer North West Leeds as part of the Year of the Volunteer programme.	WNW Area Management	Well being
H13						

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